



SES016: Specialty Update – Neurological Surgery

Richard G. Ellenbogen, MD, Review Committee Chair Kristen Ward Hirsch, MBA

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Conflict of Interest Disclosure

Speaker(s): Richard G. Ellenbogen, MD; Kristen Ward Hirsch, MBA

Disclosure

None of the speakers for this educational activity have relevant financial relationship(s) to disclose with ineligible companies whose primary business is producing, marketing, selling, re-selling, or distributing healthcare products used by or on patients.

Although we represent the ACGME Neurological Surgery RC we do speak on behalf of the President and CEO

ACGME ACGME President and CEO



Debra F. Weinstein, MD

Dr. Deb Weinstein assumed the role of ACGME President and Chief Executive Officer (CEO) on January 1, 2025.

Most recently served as Executive Vice Dean for Academic Affairs and Professor of Learning Health Sciences and Internal Medicine at the University of Michigan Medical School, and Chief Academic Officer for Michigan Medicine.





Discussion Topics

- Review Committee Members and Staff
- Accreditation and Program Statistics
- Case Log and Board Results
- Review Committee Update
- ACGME Resources



ACGME Mission

The Mission of the ACGME is to improve health care and population health by assessing and enhancing the quality of resident and fellow physicians' education through advancements in accreditation and education.

ACGME MISSION, VISION, and VALUES



Review Committee Members and Staff



Review Committee Members

Richard G. Ellenbogen, MD Chair	Francesco T. Mangano, DO	Shelly D. Timmons, MD
Douglas Kondziolka, MD Vice Chair	Daniel Resnick, MD	Gregory J. Zipfel, MD
Lola B. Chambless, MD	Lauren E. Stone, MD Resident Member	Catherine Gilmore-Lawless Public Member





Kristen Ward Hirsch, MBA Executive Director

Jennifer Luna Associate Executive Director Citlali Meza, MPA Associate Executive Director

Deanna Eallonardo Accreditation Administrator Stephanie Lose Accreditation Administrator Courtney Maxfield Accreditation Data System (ADS)

For all inquiries, email <u>RCSurgeryRed@acgme.org</u>



Upcoming Review Committee Meetings





Accreditation and Program Statistics

Program Statistics

Accreditation Status	# Programs
Continued Accreditation	104
Continued w/o Outcomes	9
Continued with Warning	3
Initial Accreditation	2
Probation	1
Total Accredited Programs	119





Meeting Activity Summary for AY 2023-2024



Citation Statistics by Academic Year

Specialty: Neurological Surgery United States





2022-2023 Annual Review Cycle Analysis Report



Percentage of Core Programs Issued Areas for Improvement

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2023-2024 Annual Review Cycle Analysis Report



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100.0% 90.0% 80.0% Percentage of Core Programs 70.0% 60.0% 50.0% 40.0% 30.0% 20.0% 10.0% 0.0% Pediatrics Radiology Psychiatry Neurology Urology Neurological Surgery Emergency Medicine Otolaryngology-Head and Neck Surgery Orthopaedic Surgery Colon and Rectal Surgery Obstetrics and Gynecology Transitional Year Radiation Oncology Anesthesiology etics and genomics Pathology Family Medicine Ophthalmology Dermatology Thoracic Surgery Surgery-General and Rehabilitation Plastic Surgery Allergy and Immunology Nuclear Medicin omusculoskeletal Medicin Preventive Medicin Internal Medicin Medical Gei Physical Medicir Ne Osteopathic Committee Name

Percentage of Core Programs Issued Areas for Improvement



2023-2024 Annual Review Cycle Analysis Report







% Total Citations AY 2023-2024 Annual Program Review



% Total AFIs AY 2023-2024



Program/Complement History: Neurological Surgery



Total Programs

Total Approved Residents





Case Log and Board Results

2024 Annual Program Review: January/April 2025 Review Committee Meetings

2023-2024 Case Log Report		
	# Programs	# Min Fail
Core	107	2

2023-2024 CASE LOG MINIMUM REPORT (N=2)

ResidentCount ProgramCount





Case Log Resources RC Webpage

Case Log Guidelines

Case Log Mapping Update

Case Log Required Minimum Numbers Effective July 1, 2019

Case Log Statistical Reports



2024 Annual Program Review

Board Scores

First-time takers *only* during the most recent *three* years reported by ABNS to ACGME.

Bottom 5th percentile nationally for the specialty AND <80% pass rate





2025 Annual Program Review January/April 2025

Written 5th Percentile 2021-2023 = 90.9%

• 1 program failed

Oral 5^{th} percentile 2022-2024 = 30%

• 0 programs failed



Review Committee Update



Shaping GME: The Future of Neurological Surgery Major Revisions to the Program Requirements

Overview

Every 10 years, the ACGME Review Committees are required to evaluate the applicable specialtyspecific Program Requirements for revision. In 2017, the ACGME re-envisioned the process by which this is done and piloted a new approach within the specialty of internal medicine. The new process, which includes scenario-based strategic planning, requires a writing group (composed of Review Committee members and ACGME Board members, including public members) and the specialty community to think rigorously and creatively about what the specialty will look like in the future prior to proposing any revisions, recognizing the future is marked with significant uncertainty.





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Shaping GME: The Future of Neurological Surgery Major Revisions to the Program Requirements

Work completed or in process

- The ACGME will conduct a literature search on topics deemed relevant to neurological surgery resident education, now and in the future an Initial Neurological Surgery Writing Group meeting
- Based on the information gathered through these activities, the Neurological Surgery Writing Group will draft a definition of the Neurological surgeon of the future and this definition, along with a description of the themes that have emerged based on the activities described above will be reviewed.
- A survey exploring questions from the activities above was distributed to Neurological Surgery Programs/stakeholders
- The Writing Group will convene a Stakeholder Summit on March 7, 2025, at the ACGME headquarters in Chicago to gain insight on key issues through the work described above

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ACGME Summary of findings from one-on-one in-depth telephone interviews conducted during September - November 2024 with the following stakeholder groups:

- Opinion leaders (CEOs, deans, CMOs, health policy consultants, past RC chairs and private practice leadership): 13 interviews
- Early career neurosurgeons: 8 interviews

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Overview

- New in 2024: Neurosurgery residency program directors: 11 interviews
- New in 2024: Representatives of allied neurosurgery organizations: 5 interviews
- Patients/caregivers who had recent neurosurgical care experiences: 18 interviews

Respondents were sourced via networking among review committee members.

Key Themes From Across Professional Audiences

Key environmental factors shaping field of neurosurgery:

- Increasing growth and demand for services
- Rapidly evolving technology
- Employment and loss of autonomy
- High incomes, but equally high financial productivity expectations
- Drive toward specialization:

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- General trend across surgical field
- Assumption: technology + subspecialization = consolidation of services at AMCs
- Impact on training: extended time commitment, rise of enfolded fellowships
- What is general neurosurgery?
 - Variation in definition across respondents
 - Call for evidence-based definition led by constituencies across the field
- Emerging surgical care models upend status quo, particularly in community settings:
 - Physician-led, not physician-centric, team care
 - Focus of surgeon on initial decision making and surgical procedure
 - Expanding role for APPs, hospitalists, intensivists in surgical care

Key Themes From Across Professional Audiences

ACGME "That young generation"

 Used to be "neurosurgery is life"; not anymore—value compartmentalization and boundaries

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- Perceived "shift work" mentality
- Desires aligned with emerging surgical care models
- Environment and scope of quality improvement activities broader in community practice:
 - More than mortality and morbidity: HCHAPS, safety, documentation, reporting, cost/value
 - Physician compensation often tied to performance in these areas (in community practice)
- Future of neurosurgery:
 - Robotics, minimally-invasive surgery, 3-D imaging, neuro-navigation, continued subspecialization, telemedicine and personalized medicine
 - Al impact: administrative efficiencies, decision support, applications in education

Equity and unconscious bias:

- Field has become more diverse, but lags demographics of medical school; leadership ranks remain overwhelmingly male
 - CCESS to and deployment of standard of care procedures substantially lagging in low 2025 ACGME

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Key Themes From Across Professional Audiences

- ACGME Training programs and standards considered strong: RC has stayed on top of updating procedure minimums
 - Support for tailoring residency to academic and non-academic tracks:
 - Dominant issue across professional interviews
 - Widely varying viewpoints: minority advocates for 6-year community track; others want greater standardization of enfolded fellowships and "transition to practice" route; minority advocates for current "surgeon-scientist" model
 - Milestones considered reasonable framework for assessing progress through residency, but concern is expressed regarding efficacy of qualitative feedback to augment numbers=progress mindset of milestones
 - Competency-based education and evaluation approach is a hot button:
 - Recognition that tailoring training to the individual pace of learning is trending
 - Concern about bureaucratic overlay and lack of evidence base in developing approach
 - **Duty hour limits**:

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- Still an issue for some, others acknowledge benefits
- Unanimous view that further reduction would be catastrophic and likely cause upheaval

Key Themes From Program Directors

ACGME Ascendancy of junior faculty to program director ranks: shift in career track

- Strong support for tailoring residency to academic and non-academic tracks
- Strong support for defining general neurosurgery and using that as a base for program design and procedure minimums
- Frustration with RC's use of citations as performance improvement tool
- Frustration with resident survey process:

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- Too much power/pressure on residents
- Long turnaround time for results allows problems to fester
- Greater clarification around existing standards:
 - Better definition regarding duty hours (flexibility), faculty minimums and resident caps
 - Tighter definition around "meaningful educational experience" by program year
 - Better definition of exactly what constitutes research/scholarly activity for faculty
 - Greater definition/means of evaluation for subjective standards, e.g. faculty engagement
 - Review necessity of reporting different levels of surgery participation in case logs
 - General review of minimums to ensure they align with trends in practice

Key Themes From Early Career Neurosurgeons

- ACGME All feel well-prepared to practice, but acknowledge the transition of finding their footing as attendings out from under the residency umbrella
 - Critique of training:

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- Greater focus on transition to practice in PGY6-7
- Greater flexibility in deploying research years to align with career goals
- Greater exposure to more diverse training sites, especially private practice
- More exposure to decision making on non-emergency cases in clinic and opportunities to enhance patient communication/engagement skills (perception that programs assume everyone is going to do a fellowship and will get the experience there)
- More exposure to working with APPs (especially with expanded scope of practice more typically seen in community settings)
- Improved mechanism for efficiently getting attending feedback post-procedure
- Greater definition of what constitutes meaningful learning activities; greater definition and oversight regarding case log entries
- More exposure to entire category of health care and personal business and financials issues
Key Themes From Allied Neurosurgery Organizations

- ACGME GOOD structure in place to address issues impacting the field (One Neurosurgery Summit Group)
 - Recognize that ACGME has a broader charter than just neurosurgery, but would like to see a greater degree of flexibility in working with the needs of individual specialties
 - Identify opportunities for greater collaboration with ACGME:
 - Development of competency-based education and evaluation protocols
 - Development of an evidence-based definition of general neurosurgery
 - Changes to duty hour restrictions

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- Development of academic/non-academic tracks and use of research years
- Greater focus on support of residents in transition to practice
- Greater collaboration on developing data tools to maximize digital efficiency of loading case log data, enhancing feedback loops
- More responsive engagement from ACGME on research collaboratives related to educational design and resident evaluation

Key Themes From Patients and Caregivers

- #ACGME2025
- ACGME Critical incidents drive patient and caregiver perceptions of their <u>care experience</u>, which garners increasing attention from health system employers; key drivers of the experience are:
 - Strong patient engagement, so that patient feels heard and acknowledged by their surgeon and care team
 - Participation in shared decision-making with their neurosurgeon

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- Addressing patient fears and anxieties with timely education and communication
- Building patients' confidence in their choice of neurosurgeon
- Setting clear expectations on how the episode of care will unfold
- Role definition of care team members, especially APP vis a vis the neurosurgeon
- Strong teamwork and coordination of care, reinforced by communication throughout the episode
- Reinforcement that patient care is highest priority, even in teaching situations and resident encounters
- Equitable treatment of patients, regardless of their economic circumstances or demographics

Top Priorities From Stakeholders

- Develop consensus around what constitutes general neurosurgery
- 2. Tailor program structure to meet needs of residents with different career goals
- 3. Development of approach to incorporate competency-based learning/evaluation into training

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- 4. Expand exposure to different care models, especially those emerging in community practice
- 5. Expand scope of engagement in quality improvement to augment current M/M requirements
- 6. Conduct continuous review of procedure minimums

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- 7. Review use of citations as a performance improvement motivator for program directors
- 8. Review residency survey process, especially turnaround time for results
- 9. Review faculty minimums (non-core) given productivity pressure; review resident caps to ensure appropriate learning environment.
- 10. Provide greater clarification on subjective requirements: scholarly activity, meaningful education experience of program year
 - I. Identify avenues for providing residents with exposure/education regarding health care business and personal financial/legal/ethical issues
- 12. Take advantage of opportunities to collaborate on key policy issues impacting residency as well as research collaboratives on training outcomes.





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STAKEHOLDERS MEETING IN MARCH 2025

- Session 1: Duration and Constitution of Training: 6 + 1
- **Session 2: How to define Competency?**
- Session 3: Simulation in training
- Session 4:Training the Non-operative ElementsofPatient Care
 - Improving the Residency Experience
 - Research

Session 5:

Session 6:



Neurological Surgery Specialty-Specific Block Diagram

- The Review Committee developed a specialty-specific block diagram template to highlight the necessary components of a program's curriculum and organization.
- The block diagram template is posted on the **Documents and Resources** page in the **Neurological Surgery** section of the ACGME website and in the Specialty Instructions link in the ADS Sites tab.
- The Neurological Surgery Block Diagram template is to be used for the Annual ADS Update, as well as all complement increase and participating site change requests.
- Email questions to Accreditation Administrator Deanna Eallonardo.

Documents and Resources



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ACGME Site Visit Update 2025





Effective October 2023:

• The ACGME discontinued 10-Year Accreditation Site Visits for programs.

 The program Self-Study will continue to be a program requirement (V.C.2.) but it will no longer be linked or reviewed during a site visit.

 All program Self-Study and 10-Year Accreditation Site Visit dates in the Accreditation Data System (ADS) were removed in the fall of 2023.





Updated Model for Site Visits for Programs on Continued Accreditation Statuses

- The ACGME has developed an updated sustainable model for improvement and assurance.
- In 2024, the ACGME conducted site visits for 149 programs on Continued Accreditation that have not had a site visit in approximately nine years or more. These site visits were identified through a sampling process.
- For 2025, the ACGME chose 200 programs for these randomly selected site visits and notifications were sent out in November with future approximate site visit target dates ranging from April to October 2025.
- Separately, Review Committees may request site visits for programs on Continued Accreditation statuses at their discretion after the annual review of data or in response to a complaint.



The Program Self-Study

- The ACGME encourages programs to incorporate a Self-Study into the Annual Program Evaluation process and track ongoing progress and program improvements as outlined in the Common Program Requirements (V.C.2.).
- For questions regarding Graduate Medical Education Committee (GMEC) oversight (Institutional Requirements I.B.4.a).(4)) relating to the program Self-Study, contact Institutional Review Committee staff (irc@acgme.org).



Other Related Updates/Questions

- Institutional Self-Studies and 10-Year Accreditation Site Visits will proceed according to the Institutional Review Committee's current process.
- Programs with Osteopathic Recognition will have a 10-Year Recognition Site Visit, without completion of a Self-Study
- Questions can be directed to <u>accreditation@acgme.org</u>.
- Site Visit FAQs are located on the ACGME website.



ACGME Resources





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Support

Faculty Development

Tailored resources for faculty assessment and development that cultivate expertise in competency-based medical education.



Well-Being

Essential insights and resources for promoting well-being in graduate medical education.



Mental Health and Well-Being During Transitions

Studies indicate that the transition from medical school to residency is particularly difficult

- This new resource aims to help ease that transition
- Easy-to-implement systems- and individual-oriented strategies
- Designed to help Sponsoring Institutions and programs support first-year residents
- Access the resource from "Well-Being" on the home page of Learn at ACGME



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Deadline – March 14, 2025

Questions? cme@acgme.org



ASSESSING SURGICAL COMPETENCE

"It would take me one year to teach a trainee how to do an operation, five years to teach them when to do an operation, but a lifetime to teach them when not to do an operation"

Lord Smith Past President of the Royal College of Surgeons



ASSESSING SURGICAL COMPETENCE

- How do we teach and assess the hotly debated concept of "surgically competence"? How do we train the "surgical expert"?
- What are the metrics?: 1) ACGME milestones, 2) sound knowledge base, 3) excellent communicator and collaborator, 4) proficient psychomotor skills, 5) excellent/safe judgement
- How do we refine the current ACGME concept of staged operative exposure and skills through case logs
- The role of mentoring: Can we foster or measure that faculty skill: "Training the Trainer"
- Can we truly prevent the dangerous and normalize the safe and talented (how do we shift the competence curve)



Questions?